# Budget Statements 2021 - 22



# **BALONNE SHIRE COUNCIL**

# Budgeted Statement of Income and Expenditure

	Estimated <b>20/21</b> \$	Budget <b>21/22</b> \$	Forecast <b>22/23</b> \$	Forecast 23/24
Operating Revenue				
Rates and Utility Charges	11,674,300	11,736,700	12,206,168	12,694,415
Less: Discount Allowed	(1,047,250)	(1,010,000)	(1,050,400)	(1,092,416)
Rates and Utility Charges	10,627,050	10,726,700	11,155,768	11,601,999
Fees and Charges	208,600	212,200	218,566	225,123
Interest	368,741	268,000	269,340	270,687
Rental Income	285,000	285,000	285,000	285,000
Recoverable Works	4,605,540	6,887,119	4,100,000	4,264,000
Other Income	227,300	231,846	238,801	245,965
Grants, Subsides, Donations & Contributions	30,313,223	34,612,913	13,095,000	13,487,000
Total Operating Revenues	46,635,454	53,223,778	29,362,475	30,379,774
Operating Expenditure				
Employee Costs	9,234,485	9,715,200	9,909,504	10,309,848
Materials and Services	31,912,715	57,415,938	15,532,647	15,865,152
Finance Costs	228,605	220,800	266,471	269,345
Depreciation	7,351,600	7,534,700	7,600,000	8,360,000
	48,727,405	74,886,638	33,308,622	34,804,345
OPERATING RESULT	(2,091,951)	(21,662,860)	(3,946,147)	(4,424,571)
Capital Items				
Sale of Non-Current Assets	68,000	40,000	40,000	40,000
Contributions	-	-	-	-
Capital Grants, and Subsidies	10,480,350	9,451,787	4,300,000	4,400,000
INCREASE IN OPERATING CAPABILITY	8,456,399	(12,171,073)	393,853	15,429

### BALONNE SHIRE COUNCIL Statement of Financial Position

20/21         21/22         22/23         23/24           Current Assets         Cash         5         5,402,214         5,402,814         5,408,815         3,75,561         2,71,414         2,403,445         2,438,815         5,314,414         2,404,414         2,488,816         3,71,692         1,415,824         1,415,824         1,415,824         1,415,824         1,415,824         1,415,824         1,415,824         1,415,824         1,415,824         1,415,			Estimated	Budget	Budget	Budget
Cash and Equivalents Cash         5         5.402.214				U U	U U	U U
Cash         S         5,402,214         5,403,214         5,403,214         5,403,214         5,403,214         5,403,214         5,403,214         5,103,213         5,11,114         2,448,3045         5,11,114         2,448,3045         5,103,51         5,13,85         7,3,895         7,3,895         7,3,895         7,3,895         7,3,895         7,3,895         7,3,895         7,3,895         7,3,895         7,3,895         7,3,895         7,3,895         7,3,895 <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>						
Unspert WDEF Loan Punds         \$         37,825,516         227,223         24,153,101         24,833,101           Trade Receivable         \$         37,825,516         227,223         24,153,101         24,833,101           Rates Receivable         \$         950,000         1,000,000         1,000,000         1,000,000           WDEF Special Rate Loan Scheme Receivable         \$         791,149         296,242         1,274,822         1,415,222           Inventories         265,388         270,000         276,750         283,869           Stores         36,380         73,895         73,895         73,895           Other Current Assets         39,568,433         33,141,222         20,244,46         26,654,633           Non-Current Assets         39,568,433         33,141,222         20,240,446         26,654,633           Non-Current Assets         39,568,433         33,141,222         20,240,446         26,654,633           Non-Current Assets         39,568,433         33,141,222         20,240,446         26,654,633           Contract Liabilities         314,512,203         312,517,594         337,650,473         337,650,473           Contract Liabilities         5         354,080,636         345,298,516         353,697,112         364	•	\$	5,402,214	5,402,214	5,402,214	5,402,214
Tade Receivables Rates Receivable         37,525,556         29,772,033         24,153,101         24,883,045           Rates Receivable         5         37,525,556         195,000         1,000,000         1,000,000         1,000,000           WDEF Special Rate Loan Scheme Receivable Sundy Debtors         5         781,149         995,256         184,137         318,460           Norecurrent Assets         5         265,388         270,000         276,750         283,689           Accrued Income         5         1,020,966         443,066         -         -           Other Current Assets         5         38,380         73,895         73,895         73,895         73,895           Total Current Assets         5         39,566,433         33,141,222         26,240,446         26,656,433           Non-Current Assets         5         345,026,013         322,071,006         327,702,337         50,712         346,212,803         312,167,684         337,666,013         322,710,006         327,702,337         50,712         346,212,803         312,167,684         337,666,013         52,728,317           Total Assets         5         354,080,633         345,298,816         363,697,712         346,42,666         37,7616         651,005           Curre				24,369,819 -	18,750,887	19,480,831 -
Rates Receivable         \$         \$50,000         1,000,000         1,000,000           WDEF Special Rate Loan Scheme Receivable Sundry Debtors         \$         -         40,071         79,495         97,355           Inventories         \$         255,388         270,000         276,750         283,669           Stores         \$         255,388         270,000         276,750         283,669           Accrued Income         \$         -         1,820,988         463,068         -           Other Current Assets         \$         39,568,433         33,141,222         224,246,446         26,656,433           Non-Current Assets         \$         39,568,433         33,141,222         226,240,446         2,727,379           Property, Plant and Equipment         \$         314,512,203         312,157,594         337,456,666         347,272,379           Property, Plant and Equipment         \$         334,512,203         312,157,594         337,456,666         347,272,379           Property, Plant and Equipment         \$         334,512,203         312,157,594         337,456,666         327,272,379           Current Labilities         \$         4,787,986         624,501         637,616         617,73,656           Current Labilities<		\$	37,525,516	29,772,033	24,153,101	24,883,045
Sundry Debtors         5         791149         955.255         194.137         316.469           Invontorics         5         1.741.149         2.094.326         1.273.632         1.415.824           Invontorics         5         2.65.388         270.000         276.750         283.669           Accrued Income         5         -         1.020.968         463.068         -           Other Current Assets         5         36.380         73.895         73.895         73.895           Non-Current Assets         5         39.568,433         33.141.222         26.240,446         26,656,433           Non-Current Assets         5         39.568,433         33.141.222         26.240,446         26,656,433           Non-Current Assets         5         31.902.157         307.359.213         332.071.008         332.727.375           TOTAL ASSETS         5         354.008.63         345.298.816         363.697.112         364.216.610           Current Liabilities         7         151.446         151.446         151.446         151.446           Learns         5         4.387.70         652.496         624.501         637.616         651.005           Learns         5         151.446         151.		\$	950,000	1,000,000	1,000,000	1,000,000
Inventories Stores         265.388         270.000         276.750         283.669           Accrued Income         \$         -1.020.968         463.068         -           Other Current Assets         \$         36.380         73.395         73.385         73.385           Total Current Assets         \$         39.568,433         33.141,222         26.240,446         26.656,433           Non-Current Assets         \$         39.568,433         33.141,222         26.240,446         26.656,433           Non-Current Assets         \$         39.568,433         33.141,222         26.240,446         26.656,433           Non-Current Assets         \$         913.902,157         307,399,213         332.671.006         332.792,379           TOTAL ASSETS         \$         354,080,636         345,298,816         363,697,112         364,216,610           Current Liabilities         \$         665,466         624,501         637,616         651,005           Current Liabilities         \$         246,673         151,446         151,446         151,446           Leans         \$         204,673         200,517         230,940         247,979           Derrowings         \$         11,379         7,176         1,773,94	•		- 791,149	955,255	194,137	
Stores         \$         265,388         270,000         276,750         283,689           Accrued Income         \$         -         1,020,963         463,068         -           Other Current Assets         \$         36,380         73,895         73,956,171 </td <td>Inventories</td> <td>\$</td> <td>1,741,149</td> <td>2,004,326</td> <td>1,273,632</td> <td>1,415,824</td>	Inventories	\$	1,741,149	2,004,326	1,273,632	1,415,824
Accrued Income         \$         -         1,020,968         463,068         -           Other Current Assets         \$         36,880         73,895         73,890						
Other Current Assets         \$         36,380         73,895 <t< td=""><td></td><td>-</td><td></td><td></td><td></td><td></td></t<>		-				
Total Current Assets         S         39,568,433         33,141,222         26,240,446         26,656,433           WDEF Special Rate Loan Scheme Receivable Property, Plant and Equipment         610,046         4,785,860         4,765,660         4,767,799           TOTAL ASSETS         5         334,912,203         312,157,594         337,466,666         337,560,178           Current Liabilities         Trade and Other Payables         5         4,785,860         4,767,799         332,972,379           Current Liabilities         Trade and Other Payables         5         4,55,466         624,601         637,616         610,056           Contract Liabilities         5         4,133,779         -         -         522,621           Provisions         \$         204,673         151,446         151,446         151,446         151,446         151,446         151,446         151,446         62,509         879,842         913,774         830,049         273,351         800,077         209,617         230,949         244,801         62,573         1,914,46         151,446         151,446         151,446         161,346         62,573         1,913,61         1,73,93         1,33,93         9,971         29,492         243,801         4,785,866         4,767,789         1,33,93	Accrued Income	\$	-	1,020,968	463,068	-
Non-Current Assets WDEF Special Rate Loan Scheme Receivable Property, Plant and Equipment         610,046         4,799,381         4,785,660         4,767,799           9 Property, Plant and Equipment         \$ 314,812,203         312,167,594         337,456,666         337,560,178           TOTAL ASSETS         \$ 354,080,636         345,298,816         363,697,112         364,216,610           Current Liabilities Trade and Other Psyables Cenditors and accruals         \$ 4,789,263         625,466         624,501         637,616         11,173,546           Borrowings Loans         \$ 204,673         151,446         151,213	Other Current Assets	\$	36,380	73,895	73,895	73,895
WDEF Special Rate Loan Scheme Receivable Property, Plant and Equipment         \$10,046         4,786,880         4,767,799           Property, Plant and Equipment         \$ 314,612,203         312,157,594         337,456,666         337,560,178           TOTAL ASSETS         \$ 354,080,636         345,298,816         363,697,112         364,216,610           Current Liabilities         Trade and Other Psyables         655,466         624,501         637,616         651,005           Contract Liabilities         \$ 4,789,263         624,501         637,616         1,173,546           Borrowings         \$ 4,789,263         624,501         637,616         1,173,546           Loans - Wild Dog Fencing         \$ 204,673         151,446         151,640,517         131,731 <td< th=""><th>Total Current Assets</th><th>\$</th><th>39,568,433</th><th>33,141,222</th><th>26,240,446</th><th>26,656,433</th></td<>	Total Current Assets	\$	39,568,433	33,141,222	26,240,446	26,656,433
Property, Plant and Equipment         313.002.157         307.356.213         332.762.379           Property, Plant and Equipment         \$         314.512.203         312.157.594         337.466.666         337.960.178           TOTAL ASSETS         \$         354.080.636         345.298.816         363.697.112         364.216.610           Current Liabilities         Trade and Other Payables         655.466         624.501         637.616         651.005           Contract Liability         \$         4.133.972         -         -         522.541           Borrowings         \$         204.673         151.446         163.757         1	Non-Current Assets					
Property, Plant and Equipment         314,512,203         312,157,594         337,456,666         337,560,178           TOTAL ASSETS         \$ 354,080,636         345,298,816         363,697,112         364,216,610           Current Liabilities Trade and Other Payables Contract Liability         \$ 655,466         624,501         637,616         651,005           Contract Liability         \$ 4,133,797         -         -         522,541           Borrowings Loans - Wild Dog Fencing         \$ 204,673         200,617         230,940         248,801           Provisions         \$             204,673         200,617         230,940         248,801           Employee entiltements - Annual Leave         \$             882,590         879,842         813,774         830,049           Employee entiltements - Long Serve Leave         \$             8862,590         879,842         1,346         62,573           Other Liabilities         \$             1,819,257         1,796,162         1,748,421         1,783,308           Other Liabilities         \$             1,912,261         1,710,927         1,563,519         1,408,600           Loans - Wild Dog Fencing         \$             1,912,261         1,710,927         1,563,519         1,408,600 </td <td>•</td> <td></td> <td></td> <td></td> <td></td> <td></td>	•					
Current Liabilities         Frade and Other Payables           Creditors and accruals         \$         655,466         624,501         637,616         651,005           Contract Liability         \$         4,133,797         -         -         522,541           Borrowings         \$         4,789,263         624,501         637,616         1,173,546           Loans         Wild Dog Fencing         \$         204,673         151,446         151,446         151,446           Loans - Wild Dog Fencing         \$         204,673         200,517         230,940         248,801           Provisions         \$         204,673         200,517         230,940         248,801           Employee entillements - Annual Leave         \$         862,590         879,842         813,774         830,049           Employee entillements - Long Serve Leave         \$         897,703         856,177         873,301         890,767           Other Liabilities         \$         1,379         7,176         11,379         1,373           Total Current Liabilities         \$         1,912,261         1,710,927         1,563,519         1,408,600           Loans         . Wild Dog Fencing         \$         1,7174         6,509,308		\$				
Current Liabilities         Frade and Other Payables           Creditors and accruals         \$         655,466         624,501         637,616         651,005           Contract Liability         \$         4,133,797         -         -         522,541           Borrowings         \$         4,789,263         624,501         637,616         1,173,546           Loans         Wild Dog Fencing         \$         204,673         151,446         151,446         151,446           Loans - Wild Dog Fencing         \$         204,673         200,517         230,940         248,801           Provisions         \$         204,673         200,517         230,940         248,801           Employee entillements - Annual Leave         \$         862,590         879,842         813,774         830,049           Employee entillements - Long Serve Leave         \$         897,703         856,177         873,301         890,767           Other Liabilities         \$         1,379         7,176         11,379         1,373           Total Current Liabilities         \$         1,912,261         1,710,927         1,563,519         1,408,600           Loans         . Wild Dog Fencing         \$         1,7174         6,509,308		•				
Trade and Other Payables Creditors and accruals         655,466         624,501         637,616         651,05           Contract Liability         \$         4,789,263         624,501         637,616         1,173,546           Borrowings Loans         \$         204,673         151,446         151,446         151,446         151,446           Loans - Wild Dog Fencing         \$         204,673         200,517         230,940         248,801           Provisions         \$         204,673         200,517         230,940         248,801           Employee entitlements - Annual Leave         \$         862,590         879,842         813,774         830,049           Employee entitlements - Long Serve Leave         \$         897,703         856,177         873,301         890,767           Other Liabilities         \$         1,379         7,176         11,379         11,379           Total Current Liabilities         \$         1,912,261         1,710,927         1,563,519         1,408,600           Loans - Wild Dog Fencing         \$         1,912,261         1,710,927         1,563,519         1,408,600           Loans - Wild Dog Fencing         \$         1,912,261         1,710,927         1,563,519         1,408,600 <td< td=""><td>TOTAL ASSETS</td><td>\$</td><td>354,080,636</td><td>345,298,816</td><td>363,697,112</td><td>364,216,610</td></td<>	TOTAL ASSETS	\$	354,080,636	345,298,816	363,697,112	364,216,610
Creditors and accruais       \$       655,466       624,501       637,616       651,051         Contract Liability       \$       4,789,263       622,601       637,616       1,173,546         Borrowings       \$       204,673       200,517       230,940       248,801         Loans - Wild Dog Fencing       \$       204,673       200,517       230,940       248,801         Provisions       \$       204,673       200,517       230,940       248,801         Employee entitlements - Annual Leave       \$       862,590       879,842       813,774       830,049         Employee entitlements - Long Serve Leave       \$       887,703       856,177       873,301       890,767         Other employee entitlements       - Loans S       1,819,257       1,796,162       1,748,421       1,783,389         Other Liabilities       \$       1,379       7,176       11,379       11,379         Total Current Liabilities       \$       1,912,261       1,710,927       1,563,519       1,408,600         Loans - Wild Dog Fencing       \$       1,912,261       1,710,927       1,563,519       1,408,600         Loans - Wild Dog Fencing       \$       1,912,261       1,710,927       1,563,519       1,408,600	Current Liabilities					
Contract Liability       \$       4,133,797       -       -       522,541         Borrowings       4,789,263       624,501       637,616       1,173,546         Loans       Loans - Wild Dog Fencing       \$       204,673       151,446       151,446       151,446         Provisions       \$       204,673       200,517       230,940       248,801         Provisions       \$       204,673       813,774       830,049         Employee entitlements - Annual Leave       \$       862,590       879,842       813,774       830,049         Employee entitlements - Long Serve Leave       \$       887,703       856,177       873,301       890,767         Other Liabilities       \$       1,819,257       1,766,162       1,748,421       1,783,389         Other Liabilities       \$       1,912,261       1,710,927       1,563,519       1,408,600         Borrowings       Loans       \$       1,912,261       1,710,927       1,563,519       1,408,600         Loans       Wild Dog Fencing       \$       1,912,261       1,710,927       1,563,519       1,408,600         Borrowings       Loans       \$       1,912,261       1,710,927       1,563,519       1,408,600	•	¢	655 466	624 501	637 616	651 005
Borrowings Loans         204,673         151,446         151,446         151,446           Loans - Wild Dog Fencing         \$         204,673         200,517         230,940         248,801           Provisions         \$         204,673         200,517         230,940         248,801           Provisions         \$         862,590         879,842         813,774         830,049           Employee entitlements - Long Serve Leave         \$         887,703         856,177         873,301         890,767           Other employee entitlements         - Long Serve Leave         \$         897,703         856,177         873,301         890,767           Other Liabilities         \$         1,819,267         1,786,162         1,748,421         1,783,389           Other Liabilities         \$         11,379         7,176         11,379         11,379           Total Current Liabilities         \$         6,824,572         2,628,356         3,217,115           Non-Current Liabilities         \$         1,912,261         1,710,927         1,563,519         1,408,600           Loans - Wild Dog Fencing         \$         1,912,261         1,710,927         1,563,519         1,408,600           Loans         Wild Dog Fencing				- 024,501		
Loans         Wild Dog Fencing         \$         204,673         151,446         151,446         151,446         151,446           Loans - Wild Dog Fencing         \$         204,673         200,517         230,940         248,801           Provisions         \$         204,673         200,517         230,940         248,801           Provisions         \$         862,590         879,842         813,774         830,049           Employee entitlements - Long Serve Leave         \$         882,590         879,842         813,774         830,049           Other employee entitlements         \$         1,819,257         1,786,162         1,748,421         1,783,389           Other Liabilities         \$         11,379         7,176         11,379         11,379           Total Current Liabilities         \$         1,912,261         1,710,927         1,563,519         1,408,600           Loans         \$ <t< td=""><td>Berreutinge</td><td>\$</td><td>4,789,263</td><td>624,501</td><td>637,616</td><td>1,173,546</td></t<>	Berreutinge	\$	4,789,263	624,501	637,616	1,173,546
Provisions         \$         204,673         200,517         230,940         248,801           Provisions         \$         862,590         879,842         813,774         830,049           Employee entitlements - Long Serve Leave         \$         897,703         856,177         873,301         890,767           Other employee entitlements         \$         1,819,257         1,796,162         1,748,421         1,783,389           Other Liabilities         \$         1,819,257         1,796,162         1,748,421         1,783,389           Other Liabilities         \$         1,819,257         2,628,356         2,217,115           Non-Current Liabilities         \$         6,824,572         2,628,356         3,217,115           Non-Current Liabilities         \$         1,912,261         1,710,927         1,563,519         1,408,600           Loans         -         4,785,660         4,767,799         6,701,174         6,509,308         6,349,179         6,176,399           Provisions         \$         131,781         146,702         149,636         152,628           Employee entitlements - Long Service Leave         \$         131,781         146,702         149,636         152,628           Conduffill Restoration	-	\$	204,673	151,446	151,446	151,446
Provisions         \$         862,590         879,842         813,774         830,049           Employee entitlements - Long Serve Leave         \$         897,703         856,177         873,301         890,767           Other employee entitlements         \$         897,703         856,177         873,301         890,767           Other employee entitlements         \$         58,964         60,143         61,346         62,573           Other Liabilities         \$         1,819,257         1,796,162         1,748,421         1,783,389           Other Liabilities         \$         11,379         7,176         11,379         11,379           Total Current Liabilities         \$         6,824,572         2,628,356         2,628,356         3,217,115           Non-Current Liabilities         \$         1,912,261         1,710,927         1,563,519         1,408,600           Loans         Wild Dog Fencing         \$         1,912,261         1,710,927         1,563,519         1,408,600           Provisions         \$         131,781         146,702         149,636         152,628           Landfill Restoration         \$         531,216         531,213         516,337           Total Non-Current Liabilities         \$	Loans - Wild Dog Fencing		-			
Employee entitlements - Long Serve Leave Other employee entitlements         \$ 897,703         856,177         873,301         890,767           Other employee entitlements         \$ 1,819,257         1,796,162         1,748,421         1,783,389           Other Liabilities         \$ 11,379         7,176         11,379         11,379           Total Current Liabilities         \$ 6,824,572         2,628,356         2,628,356         3,217,115           Non-Current Liabilities         \$ 1,912,261         1,710,927         1,563,519         1,408,600           Borrowings         \$ 1,912,261         1,710,927         1,563,519         1,408,600           Loans - Wild Dog Fencing         \$ 1,912,261         1,710,927         1,563,519         1,408,600           Provisions         \$ 1,912,261         1,710,927         1,563,519         1,408,600           Employee entitlements - Long Service Leave         \$ 131,781         146,702         149,636         152,628           Employee entitlements - Long Service Leave         \$ 131,781         146,702         149,636         152,628           Total Non-Current Liabilities         \$ 7,364,171         7,187,223         7,030,027         6,945,337           Total Non-Current Liabilities         \$ 14,188,743         9,815,579         9,658,383	Provisions		204,673	200,517	230,940	246,601
Other employee entitlements         \$         58,964         60,143         61,346         62,573           Other Liabilities         \$         1,819,257         1,796,162         1,748,421         1,783,389           Other Liabilities         \$         11,379         7,176         11,379         11,379           Total Current Liabilities         \$         6,824,572         2,628,356         2,628,356         3,217,115           Non-Current Liabilities         \$         1,912,261         1,710,927         1,563,519         1,408,600           Loans         -         4,788,381         4,785,660         4,767,799         6,701,174         6,509,308         6,349,179         6,176,399           Provisions         \$         131,781         146,702         149,636         152,628           Landfill Restoration         \$         531,216         531,213         531,213         616,310           Total Non-Current Liabilities         \$         7,364,171         7,187,223         7,030,027         6,945,337           TOTAL LIABILITIES         \$         14,188,743         9,815,579         9,658,383         10,162,452           NET COMMUNITY ASSETS         \$         339,891,894         335,483,238         354,038,729         354,054		•		/ -		
S         1,819,257         1,796,162         1,748,421         1,783,389           Other Liabilities         \$         11,379         7,176         11,379         11,379           Total Current Liabilities         \$         6,824,572         2,628,356         2,628,356         3,217,115           Non-Current Liabilities         \$         1,912,261         1,710,927         1,563,519         1,408,600           Loans         \$         1,912,261         1,710,927         1,563,519         1,408,600           Loans - Wild Dog Fencing         \$         1,912,261         1,710,927         1,563,519         1,408,600           Provisions         \$         1,912,261         1,710,927         1,563,519         1,408,600           Employee entitlements - Long Service Leave         \$         131,781         44,798,381         4,787,399           Landfill Restoration         \$         531,216         531,213         531,213         616,310           Total Non-Current Liabilities         \$         7,364,171         7,187,223         7,030,027         6,945,337           TOTAL LIABILITIES         \$         14,188,743         9,815,579         9,658,383         10,162,452           NET COMMUNITY ASSETS         \$         339,891,894 <td></td> <td></td> <td>· · · · ·</td> <td></td> <td></td> <td></td>			· · · · ·			
Total Current Liabilities         \$         6,824,572         2,628,356         2,628,356         3,217,115           Non-Current Liabilities         Borrowings         Loans         1,912,261         1,710,927         1,563,519         1,408,600           Loans         Wild Dog Fencing         \$         4,788,913         4,798,381         4,785,660         4,767,799           Provisions         \$         6,701,174         6,509,308         6,349,179         6,176,339           Provisions         \$         131,781         146,702         149,636         152,628           Landfill Restoration         \$         531,216         531,213         531,213         616,310           \$         662,997         677,915         680,849         768,938         7030,027         6,945,337           Total Non-Current Liabilities         \$         7,364,171         7,187,223         7,030,027         6,945,337           TOTAL LIABILITIES         \$         14,188,743         9,815,579         9,658,383         10,162,452           NET COMMUNITY ASSETS         \$         339,891,894         335,483,238         354,038,729         354,054,158           Community Equity         \$         87,626,347         84,217,691         84,611,544		\$	1,819,257	1,796,162	1,748,421	
Non-Current Liabilities           Borrowings           Loans         1,912,261         1,710,927         1,563,519         1,408,600           Loans - Wild Dog Fencing         4,788,913         4,798,381         4,785,660         4,767,799           Provisions         6,701,174         6,509,308         6,349,179         6,176,399           Provisions         1         131,781         146,702         149,636         152,628           Landfill Restoration         531,216         531,213         531,213         616,310           S         662,997         677,915         680,849         768,938           Total Non-Current Liabilities         7,364,171         7,187,223         7,030,027         6,945,337           TOTAL LIABILITIES         14,188,743         9,815,579         9,658,383         10,162,452           NET COMMUNITY ASSETS         \$339,891,894         335,483,238         354,038,729         354,054,158           Community Equity         \$7,626,347         84,217,691         84,611,544         84,626,974           Accumulated Surplus         \$7,626,347         84,217,691         84,611,544         84,626,974           Other Reserves         \$10,110,374         9,110,374         9,110,374         9,110,374 </td <td>Other Liabilities</td> <td>\$</td> <td>11,379</td> <td>7,176</td> <td>11,379</td> <td>11,379</td>	Other Liabilities	\$	11,379	7,176	11,379	11,379
Borrowings Loans         1,912,261         1,710,927         1,563,519         1,408,600           Loans - Wild Dog Fencing         \$          4,788,913         4,798,381         4,785,660         4,767,799           Provisions         \$          6,701,174         6,509,308         6,349,179         6,176,399           Provisions         \$          131,781         146,702         149,636         152,628           Landfill Restoration         \$          531,216         531,213         531,213         616,310           \$          662,997         677,915         680,849         768,938           Total Non-Current Liabilities         \$          7,364,171         7,187,223         7,030,027         6,945,337           TOTAL LIABILITIES         \$          14,188,743         9,815,579         9,658,383         10,162,452           NET COMMUNITY ASSETS         \$          339,891,894         335,483,238         354,038,729         354,054,158           Community Equity         Accumulated Surplus         \$          87,626,347         84,217,691         84,611,544         84,626,974           Other Reserves         \$          10,110,374         9,110,374	Total Current Liabilities	\$	6,824,572	2,628,356	2,628,356	3,217,115
Loans - Wild Dog Fencing Loans - Wild Dog Fencing Provisions Employee entitlements - Long Service Leave Landfill Restoration Total Non-Current Liabilities Total Non-Current Liabilities TOTAL LIABILITIES NET COMMUNITY ASSETS S Community Equity Accumulated Surplus Other Reserves Asset Revaluation Reserve S Loans - Wild Dog Fencing S Loans - Wild Dog Fencing S Liandfill Restoration S Liandfill Restoration S Liandfill Restoration S Liandfill Restoration S Liabilities S Liabiliti						
Provisions       \$         Employee entitlements - Long Service Leave Landfill Restoration       \$         131,781       146,702       149,636       152,628         531,216       531,213       531,213       616,310         662,997       677,915       680,849       768,938         Total Non-Current Liabilities       \$       7,364,171       7,187,223       7,030,027       6,945,337         TOTAL LIABILITIES       \$       14,188,743       9,815,579       9,658,383       10,162,452         NET COMMUNITY ASSETS       \$       339,891,894       335,483,238       354,038,729       354,054,158         Community Equity       Accumulated Surplus       \$       87,626,347       84,217,691       84,611,544       84,626,974         Other Reserves       \$       10,110,374       9,110,374       9,110,374       9,110,374       9,110,374         Asset Revaluation Reserve       \$       242,155,172       242,155,172       260,316,810       260,316,810		\$	1,912,261	1,710,927	1,563,519	1,408,600
Provisions       \$       131,781       146,702       149,636       152,628         Landfill Restoration       \$       531,216       531,213       531,213       616,310         \$       662,997       677,915       680,849       768,938         Total Non-Current Liabilities       \$       7,364,171       7,187,223       7,030,027       6,945,337         TOTAL LIABILITIES       \$       14,188,743       9,815,579       9,658,383       10,162,452         NET COMMUNITY ASSETS       \$       339,891,894       335,483,238       354,038,729       354,054,158         Community Equity       Accumulated Surplus       \$       87,626,347       84,217,691       84,611,544       84,626,974         Other Reserves       \$       10,110,374       9,110,374       9,110,374       9,110,374         Asset Revaluation Reserve       \$       242,155,172       242,155,172       260,316,810       260,316,810	Loans - Wild Dog Fencing	\$				
Employee entitlements - Long Service Leave       \$ <ul> <li>131,781</li> <li>146,702</li> <li>149,636</li> <li>152,628</li> <li>531,216</li> <li>531,213</li> <li>531,213</li> <li>662,997</li> <li>662,917</li> <li>7,364,171</li> <li>7,187,223</li> <li>7,030,027</li> <li>6,945,337</li> <li>7,364,171</li> <li>7,187,223</li> <li>7,030,027</li> <li>6,945,337</li> <li>9,815,579</li> <li>9,658,383</li> <li>10,162,452</li> </ul> <li>NET COMMUNITY ASSETS</li> <li>87,626,347</li> <li>84,217,691</li> <li>84,611,544</li> <li>84,626,974</li> <li>0,110,374&lt;</li>	Provisions	\$	6,701,174	6,509,508	0,349,179	0,170,399
\$       662,997       677,915       680,849       768,938         Total Non-Current Liabilities       \$       7,364,171       7,187,223       7,030,027       6,945,337         TOTAL LIABILITIES       \$       14,188,743       9,815,579       9,658,383       10,162,452         NET COMMUNITY ASSETS       \$       339,891,894       335,483,238       354,038,729       354,054,158         Community Equity       Accumulated Surplus       \$       87,626,347       84,217,691       84,611,544       84,626,974         Other Reserves       \$       10,110,374       9,110,374       9,110,374       9,110,374         Asset Revaluation Reserve       \$       242,155,172       242,155,172       260,316,810       260,316,810		\$				
Total Non-Current Liabilities       \$       7,364,171       7,187,223       7,030,027       6,945,337         TOTAL LIABILITIES       \$       14,188,743       9,815,579       9,658,383       10,162,452         NET COMMUNITY ASSETS       \$       339,891,894       335,483,238       354,038,729       354,054,158         Community Equity       Accumulated Surplus       \$       87,626,347       84,217,691       84,611,544       84,626,974         Other Reserves       \$       10,110,374       9,110,374       9,110,374       9,110,374         Asset Revaluation Reserve       \$       242,155,172       242,155,172       260,316,810       260,316,810	Landfill Restoration					
TOTAL LIABILITIES       \$       14,188,743       9,815,579       9,658,383       10,162,452         NET COMMUNITY ASSETS       \$       339,891,894       335,483,238       354,038,729       354,054,158         Community Equity       Accumulated Surplus       \$       87,626,347       84,217,691       84,611,544       84,626,974         Other Reserves       \$       10,110,374       9,110,374       9,110,374       9,110,374         Asset Revaluation Reserve       \$       242,155,172       242,155,172       260,316,810       260,316,810		<b>^</b>	7 004 474		7 000 007	
NET COMMUNITY ASSETS         \$         339,891,894         335,483,238         354,038,729         354,054,158           Community Equity Accumulated Surplus Other Reserves Asset Revaluation Reserve         \$         87,626,347         84,217,691         84,611,544         84,626,974           9,110,374         9,110,374         9,110,374         9,110,374         9,110,374         9,110,374	Total Non-Current Liabilities	Þ	7,364,171	7,187,223	7,030,027	6,945,337
Community Equity         \$         87,626,347         84,217,691         84,611,544         84,626,974           Other Reserves         \$         10,110,374         9,110,374         9,110,374         9,110,374           Asset Revaluation Reserve         \$         242,155,172         242,155,172         260,316,810         260,316,810	TOTAL LIABILITIES	\$	14,188,743	9,815,579	9,658,383	10,162,452
Accumulated Surplus\$87,626,34784,217,69184,611,54484,626,974Other Reserves\$10,110,3749,110,3749,110,3749,110,374Asset Revaluation Reserve\$242,155,172242,155,172260,316,810260,316,810	NET COMMUNITY ASSETS	\$	339,891,894	335,483,238	354,038,729	354,054,158
Other Reserves         \$         10,110,374         9,110,374	Community Equity	-			<b></b>	<b></b>
Asset Revaluation Reserve         \$         242,155,172         242,155,172         260,316,810         260,316,810	•					
TOTAL COMMUNITY EQUITY         \$ 339,891,894         335,483,238         354,038,729         354,054,158	Asset Revaluation Reserve	\$	242,155,172	242,155,172	260,316,810	260,316,810
	TOTAL COMMUNITY EQUITY	\$	339,891,894	335,483,238	354,038,729	354,054,158

# BALONNE SHIRE COUNCIL Budgeted Statement of Cash Flows

	Estimated <b>20/21</b> \$	Budget <b>21/22</b> \$	Forecast <b>22/23</b> \$	Forecast 23/24
Cash flows from operating activities:				
Receipts from customers	15,715,990	17,507,269	17,014,451	16,675,824
Payments to suppliers and employees	(42,436,633)	(43,916,589)	(25,469,640)	(25,639,070)
	(26,720,643)	(26,409,320)	(8,455,190)	(8,963,246)
Rental Income	285,000	285,000	285,000	285,000
Interest Received	368,741	268,000	269,340	270,687
Operating Grants and Contributions	30,313,223	29,603,400	13,095,000	13,487,000
Borrowing Costs	(137,000)	(133,000)	(129,000)	(125,000)
Net cash inflow (outflow) from operating activities	4,109,321	3,614,080	5,065,150	4,954,441
Cash flows from investing activities:				
Payments for Property, Plant and Equipment	(18,835,209)	(15,990,130)	(14,886,611)	(8,520,153)
Proceeds from Sale of Property, Plant and Equipment	68,000	40,000	40,000	40,000
Capital Grants and Subsidies	10,480,350	10,090,344	4,300,000	4,400,000
Net cash inflow (outflow) from investing activities	(8,286,859)	(5,859,786)	(10,546,611)	(4,080,153)
Cash flows from financing activities:				
Proceeds from Borrowings	1,589,392	_	-	-
Repayment of Borrowings	(125,485)	(130,925)	(137,471)	(144,345)
Net cash inflow (outflow) from financing activities	1,463,907	(130,925)	(137,471)	(144,345)
Net increase (decrease) in cash held	(2,713,631)	(2,376,631)	(5,618,932)	729,944
Cash at beginning of reporting period	40,239,150	32,148,667	29,772,033	24,153,101
Cash at end of reporting period	37,525,516	29,772,033	24,153,101	24,883,045

# BALONNE SHIRE COUNCIL Budgeted Statement of Changes in Equity

Estimated 20/21	Accumulated Surplus	Other Reserves	Revaluation Reserve	TOTAL
Opening Balance 2019/20	79,169,949	10,110,374	242,155,172	331,435,495
Net Result Increase in Asset Revaluation Reserve	8,456,399			8,456,399
	-	-	-	-
Transfers to Capital	-	-	-	-
Transfers to Reserves	-	-	-	-
Closing Balance 30th June 2021	87,626,348	10,110,374	242,155,172	339,891,894
Net Result	(12,171,073)	-	-	(12,171,073)
Equity Adjustment	-	-	-	-
Increase in Asset Revaluation Reserve	8,762,417	-	-	8,762,417
Transfers to Capital Transfers to Reserves		- - 1,000,000		- 1,000,000
		- 1,000,000		- 1,000,000
Closing Balance 30th June 2022	84,217,692	9,110,374	242,155,172	335,483,238
Net Result	393,853	_	-	393,853
Equity Adjustment	-	-	-	-
Increase in Asset Revaluation Reserve	-	-		-
Transfers to Capital Transfers to Reserves	-	-	18,161,637	18,161,637
	-	-	-	-
Closing Balance 30th June 2023	84,611,545	9,110,374	260,316,809	354,038,728
Net Result Equity Adjustment	15,429	_	-	15,429
	-	-	-	-
Increase in Asset Revaluation Reserve	-	-	-	-
Transfers to Capital Transfers to Reserves	-			-
		-	-	-
Closing Balance 30th June 2024	84,626,975	9,110,374	260,316,809	354,054,158